

Cybersecurity for Medical Devices – Lessons Learned from Critical Industries

Christof Ebert and Ruschil Ray | MedConf 2025 | www.vector.com/medical-consulting

Agenda

1.

Welcome!

2.

Cybersecurity in MedTech

3.

Lessons Learned From Critical Industries

4.

Where Do You Go From Here?

Welcome!

Who We Are

Vector Group



Employees:
> 4,500 Vectorians

Customers:
> 9,000 companies, worldwide

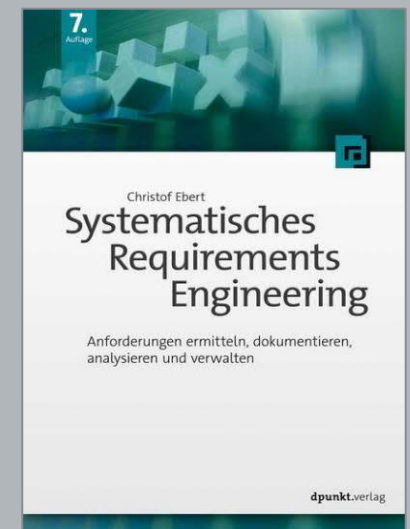
- ▶ Automotive
- ▶ Medical
- ▶ Critical systems



Turnover:
1.01 bn €
in 2024

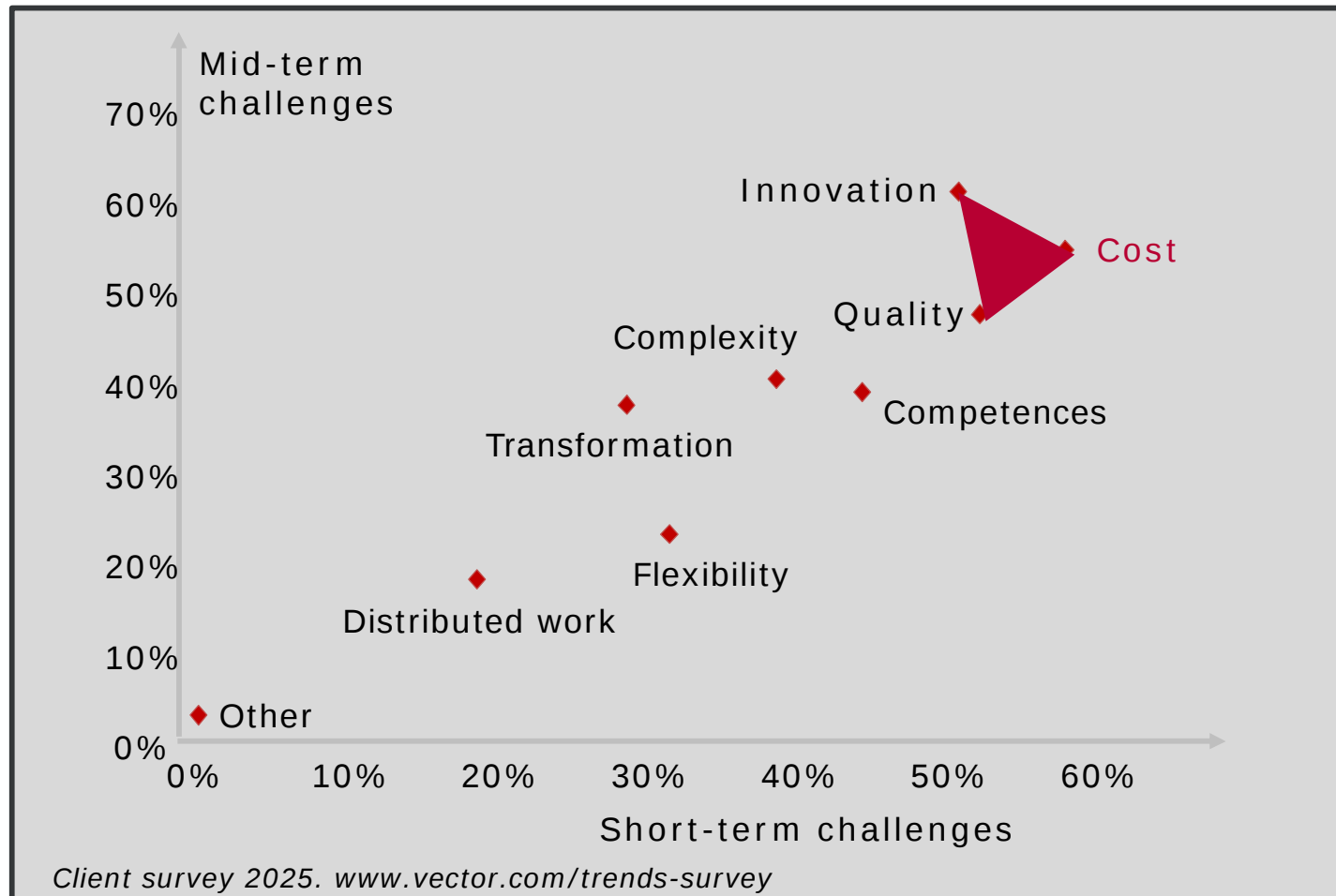
Christof Ebert

- ▶ Managing director of Vector Consulting Services.
- ▶ Supporting clients worldwide in technology and agile transformation.
- ▶ 12 years in senior R&D positions with a global systems OEM.
- ▶ Patents in AI and autonomous systems
- ▶ Member of several industry advisory boards.
- ▶ Ed. Boards of IEEE Computer, IEEE Software, JSS, SQJO
- ▶ Professor at Stuttgart University and the Sorbonne in Paris.



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Industry Trends 2025 — The Return of the Magic Triangle



 With their **broad practical background** Vector Consulting Services provided lots of good stimulus and supported implementation. On this basis we achieved **significant improvements**. «

Dr. Ulrich Lefarth, Head of Engineering, Hitachi

Innovation and cost pressure immediately impact quality.

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Where Do You Go From Here?

Medtronic Insulin Pumps (2021): Cybersecurity researchers discovered **IoT device vulnerabilities** in Medtronic insulin pumps that allow attackers to **control the devices remotely**, prompting alerts from the FDA.

Pacemaker manufacturer incident (2024): Vulnerability to allow unauthorized access. Identified weaknesses in communication protocols that could be exploited remotely to manipulate device settings.

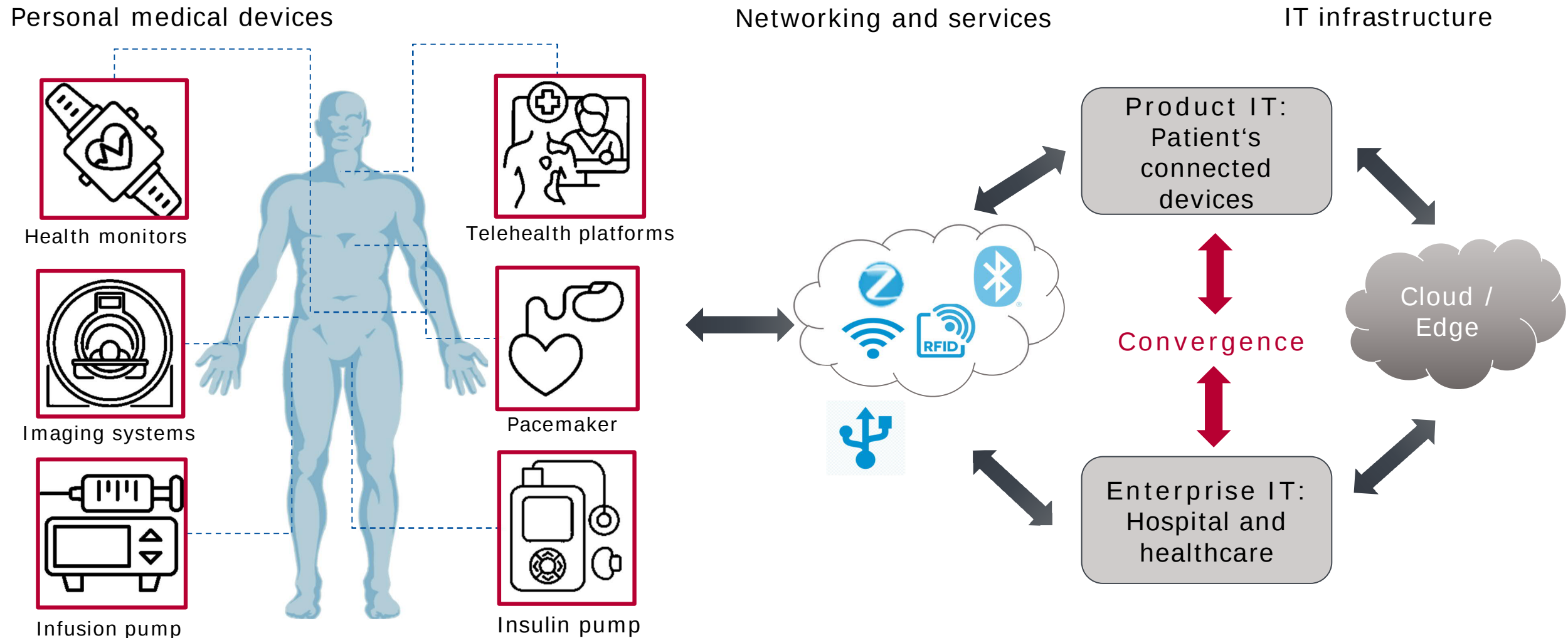
Health Care Services Corporation (HCSC) (2021): Data breach by a **phishing attack** that led to unauthorized access to sensitive information.

Medical Imaging Systems (2024): A significant **ransomware attack** targeted several medical imaging systems, which not only encrypted data but also threatened the integrity of images, impacting diagnostic capabilities.

Kaseya (2021): The attack affected numerous businesses, including healthcare providers that relied on Kaseya's software for IT management. This incident showcased the risks associated with **third-party software vulnerabilities**.

Sources: FDA, CISA, NIST, Industry reports (Ponemon, McKinsey etc.), professional organizations (AHA, HIMSS)

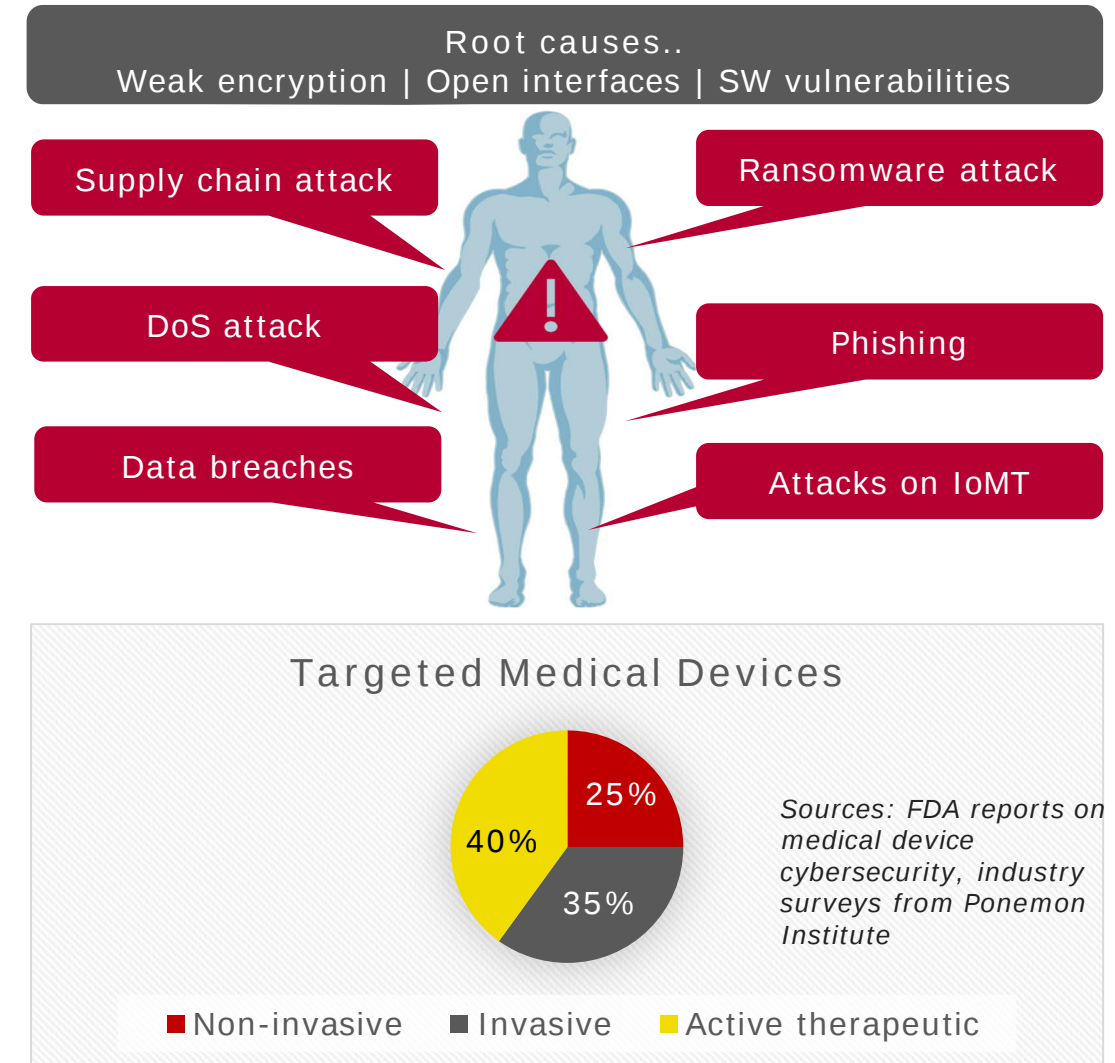
Medical Devices are Connected—and Increasingly Subject to Cyberattacks



Convergence of medical devices, infrastructure and networked services demands effective and efficient cybersecurity hardening for the entire life-cycle

Cyberattack Trends in MedTech

- ▶ IT, OT, IoT convergence: Standard stacks invite for standard attacks with a wealth of global malicious competences
- ▶ Legacy systems: Outdated technology due to long life-time
- ▶ Weak security protocols: Lack of encryption, insecure default settings
- ▶ Inadequate security practices: Limited resources, lack in security test
- ▶ Third-party integrations: Supply chain vulnerabilities
- ▶ Human factors: Social engineering
- ▶ Regulatory complexity: Growing documentation and compliance burdens eat budget that could be used for R&D



Cybersecurity and thus functional safety are today major business risks for medical devices.

Example: Insulin Pump

Risk drivers:

- ▶ Sensitive medical data
Risk: Disclosure of health data
- ▶ Safety-critical functionality
Risk: Over-delivery of insulin
- ▶ Cybersecurity vulnerabilities
Risk: Compromised app allows remote access



Continuous
Glucose
Monitor

Smartwatch
App

Smartphone
App

Insulin
Pump

Sources: Insulin pump suppliers, own research.
Picture: Medtronic; but research not limited to Medtronic

Risk oriented cybersecurity is essential to ensure patient safety

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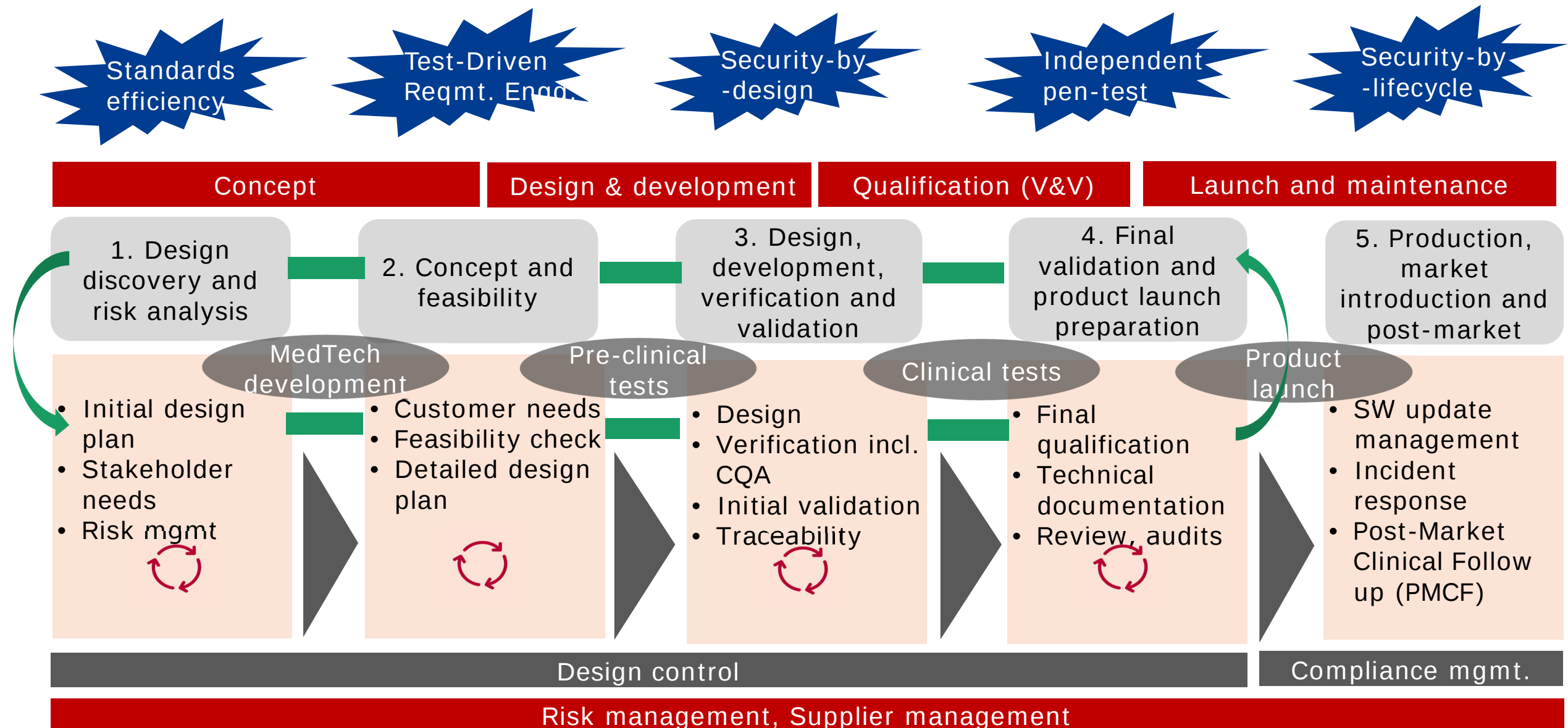
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Lessons Learned From Critical Industries

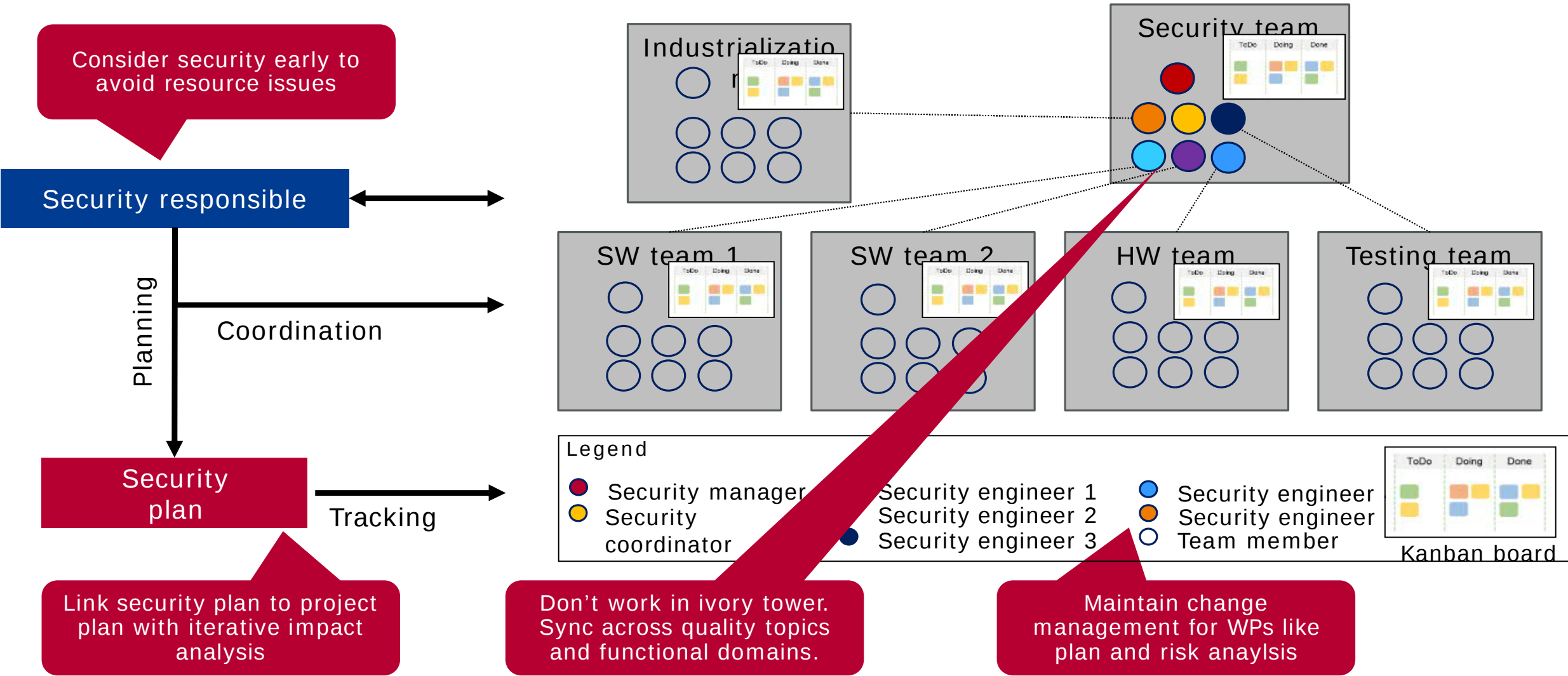
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Where Do You Go From Here?

Best Industry Practices Mapped to Medical Device Product Development Lifecycle



Standards Efficiency: Lessons Learned



Establish agile push-pull for efficient and effective standard propagation and best practice sharing.

Standards Efficiency: MedTech Guidance

Product liability:

A product, that is put in service,
must provide the level of safety which can be expected by general public.

Functional safety

- ▶ IEC 60601 (Safety & performance medical electrical equipment)
- ▶ IEC 62304 (Medical device SW lifecycle)
- ▶ ISO 14971 (Medical device risk management)
- ▶ IEC 62366 (Usability engineering, UX in medical devices)

Cybersecurity

- ▶ IEC 62443 (Cybersecurity in industrial automation)
- ▶ NIST SP 800-53 (IS risk management)
- ▶ FDA Guidance on cybersecurity
- ▶ ISO/IEC 27001 (Information security)
- ▶ NIS2: EU directive on IT security that also affects MedTech

Certification & homologation

- ▶ FDA (US)
- ▶ EMA (EU)
- ▶ Health Canada

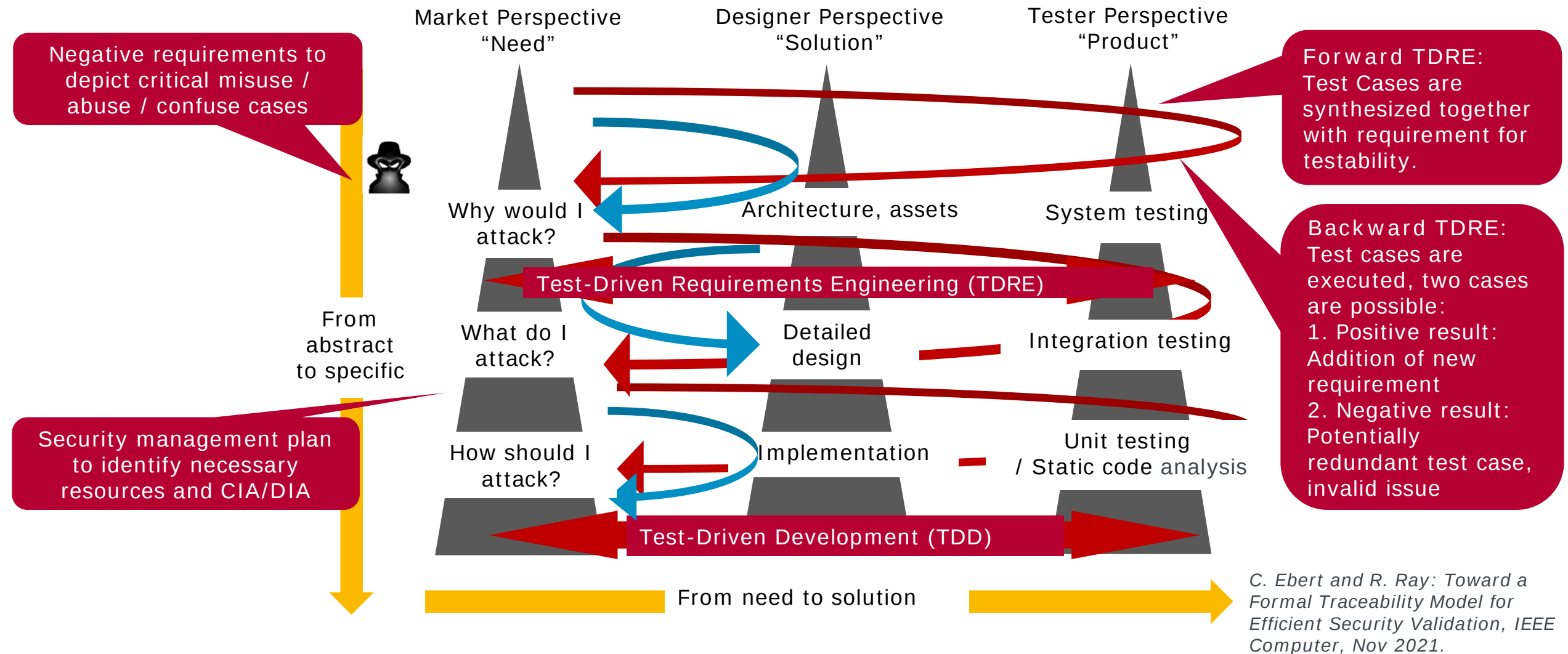
Emerging guidelines
AAMI TIR57

Process maturity: ISO 330xx and risk management: ISO 31000
Methodological frameworks such as ASPICE, are demanded by “higher-level” quality standards

Product development process: ISO 9001, ISO 16949 (automotive), etc.

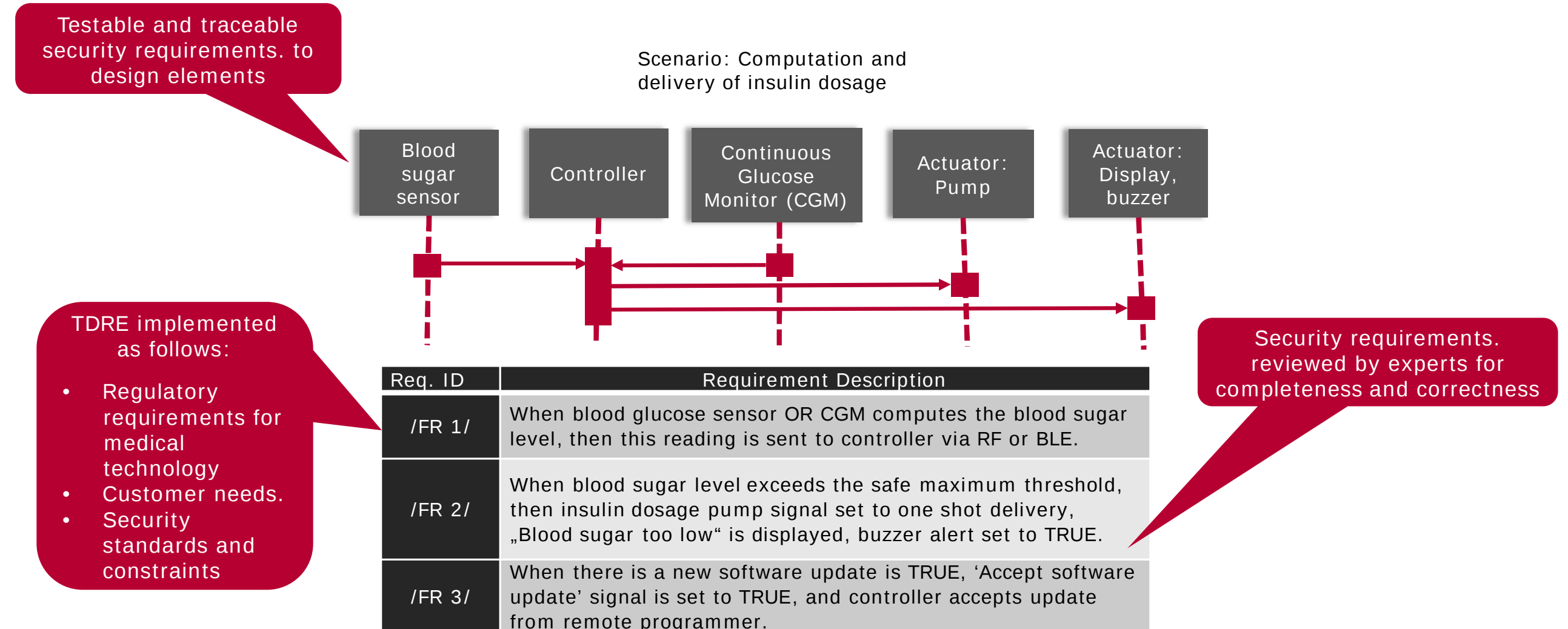
Reference to multiple standards instead of just copy paste. Address standards simultaneously.

Test-Driven Requirements Engineering (TDRE): Lessons learned



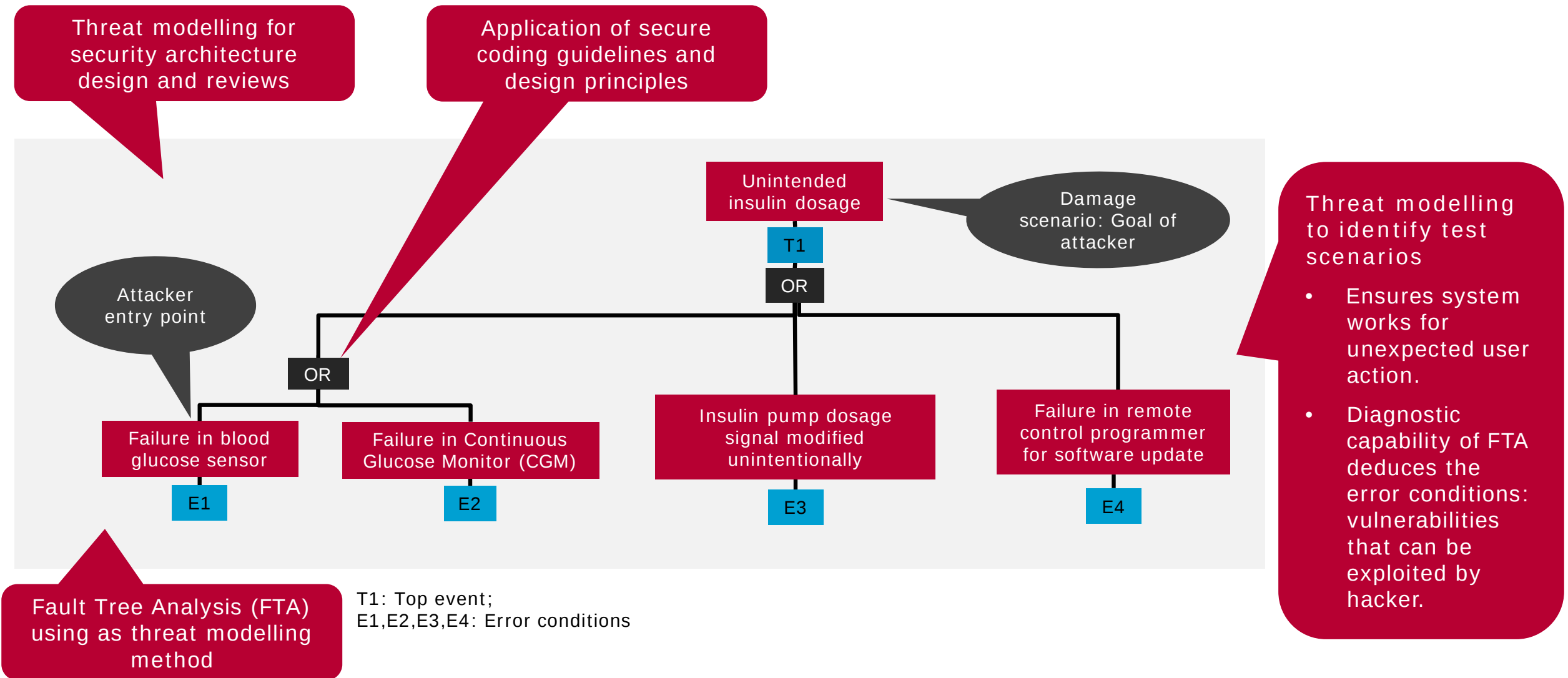
Triple peak model to efficiently and reliably connect requirements with test and qualification.

Test-Driven Requirements Engineering (TDRE): MedTech Guidance



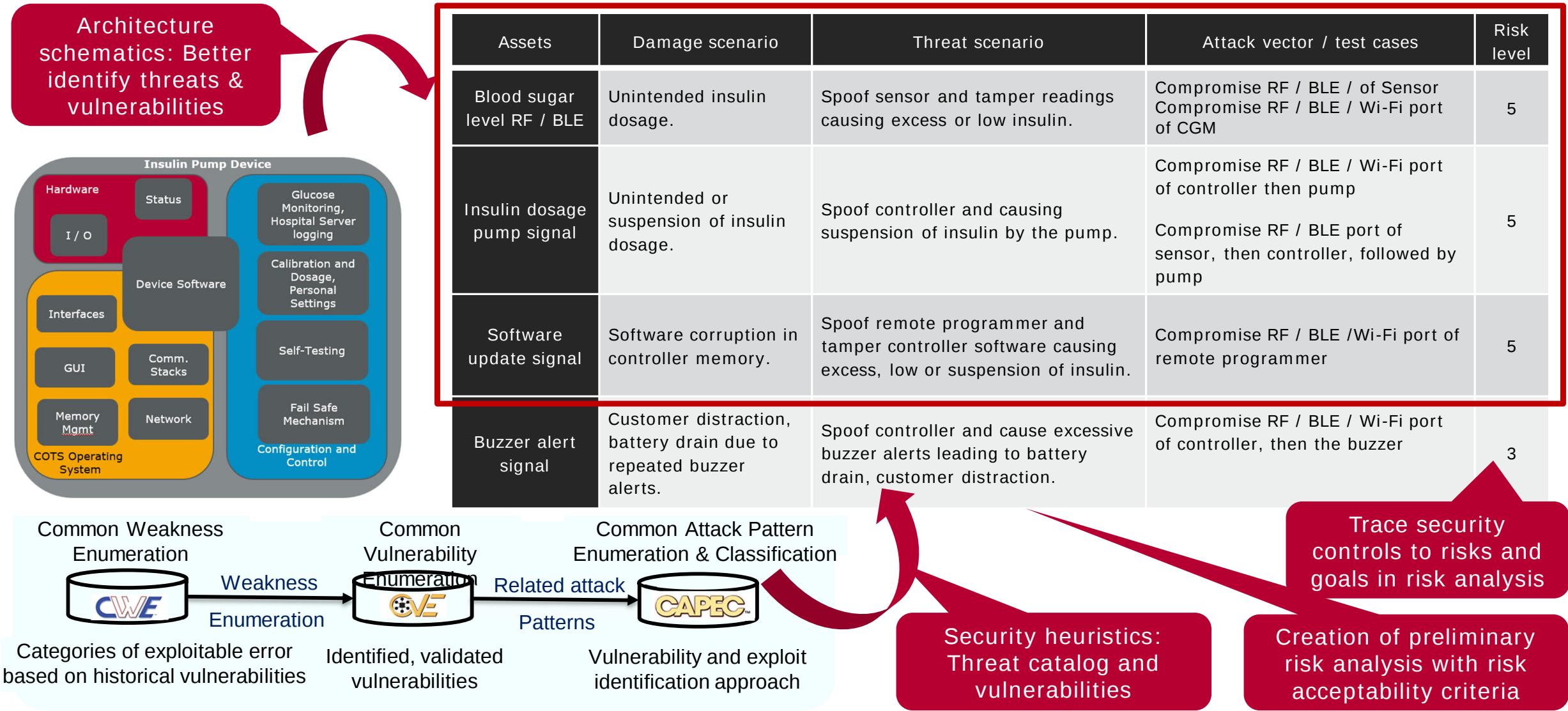
Security requirements should be testable and well traced to architectural components

Security-by-Design: Lessons Learned



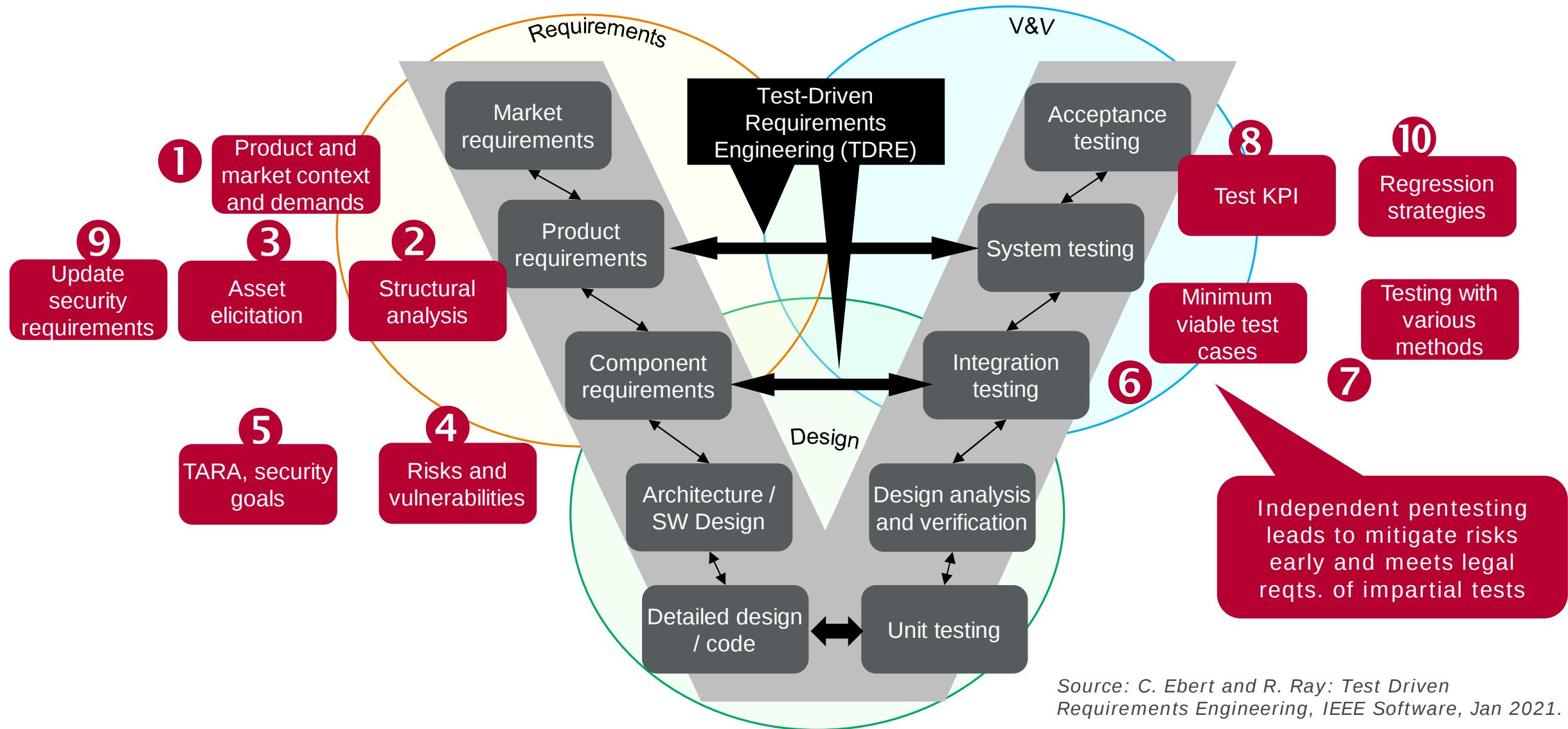
Threat modelling helps to deduce misuse, confuse and abuse scenarios

Security-by-Design: MedTech Guidance



Preliminary risk analysis using architecture schematics and vulnerability databases

Independent Pen-Test: Lessons Learned

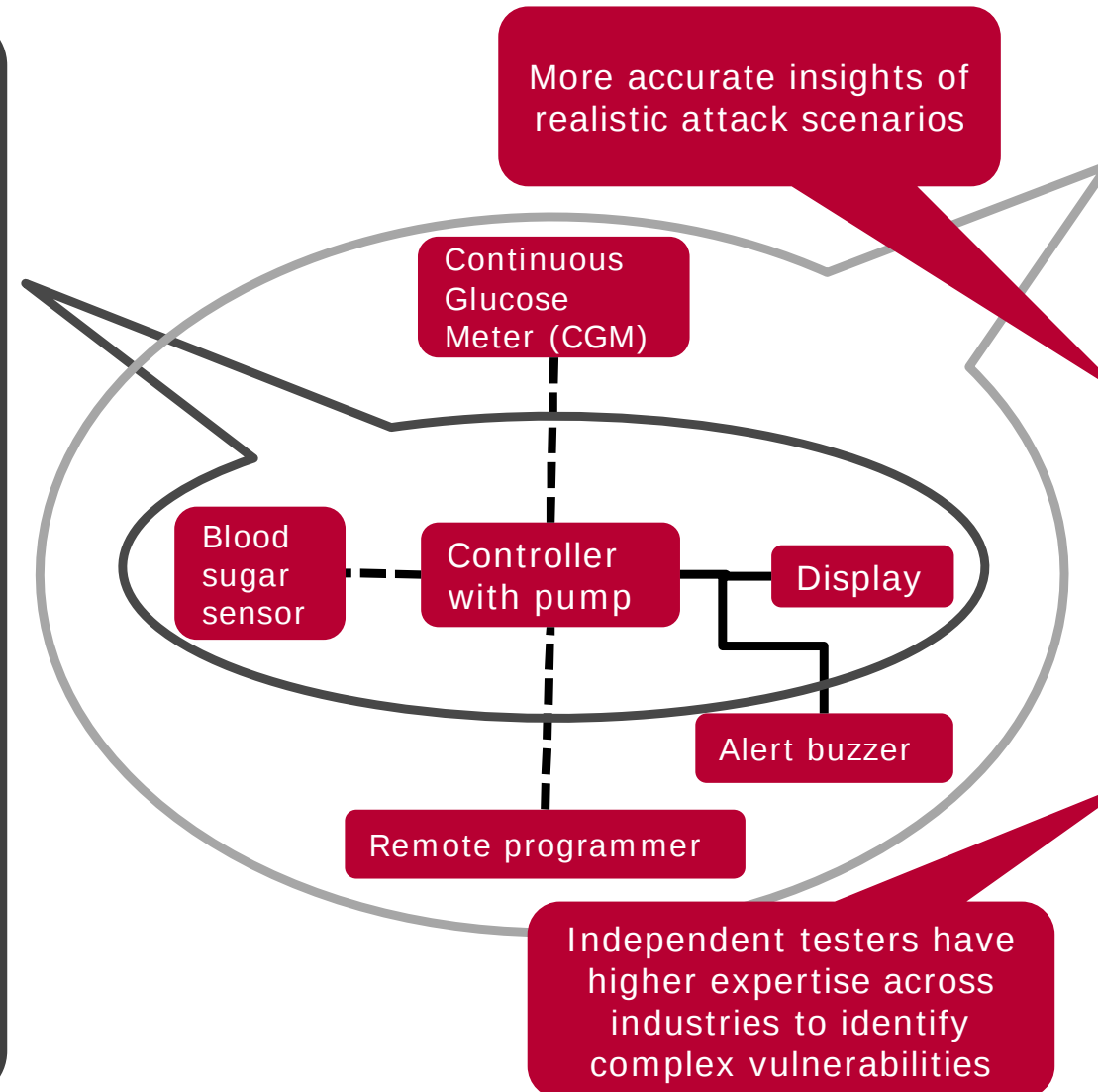


10 steps for Vector grey-box cybersecurity testing using triple peak model

Independent Pen-Test: MedTech Guidance

Traditional pen-test

- Unaware of architecture misses crucial vulnerability categories: Alert buzzer, CGM, remote programmer.
- Brute force to determine safe minimum, maximum threshold, lead to false positives. More test effort.
- No risk analysis: Inefficient resource prioritization.
- Test cases: ~ 40 TCs
- False positives: 20
- Missed vulnerability: 5
- Vulnerabilities found: 8
- Effectiveness
Category coverage: 62%
- Efficiency
Vulnerability discovery average
On average 5 TCs needed for finding 1 vulnerability

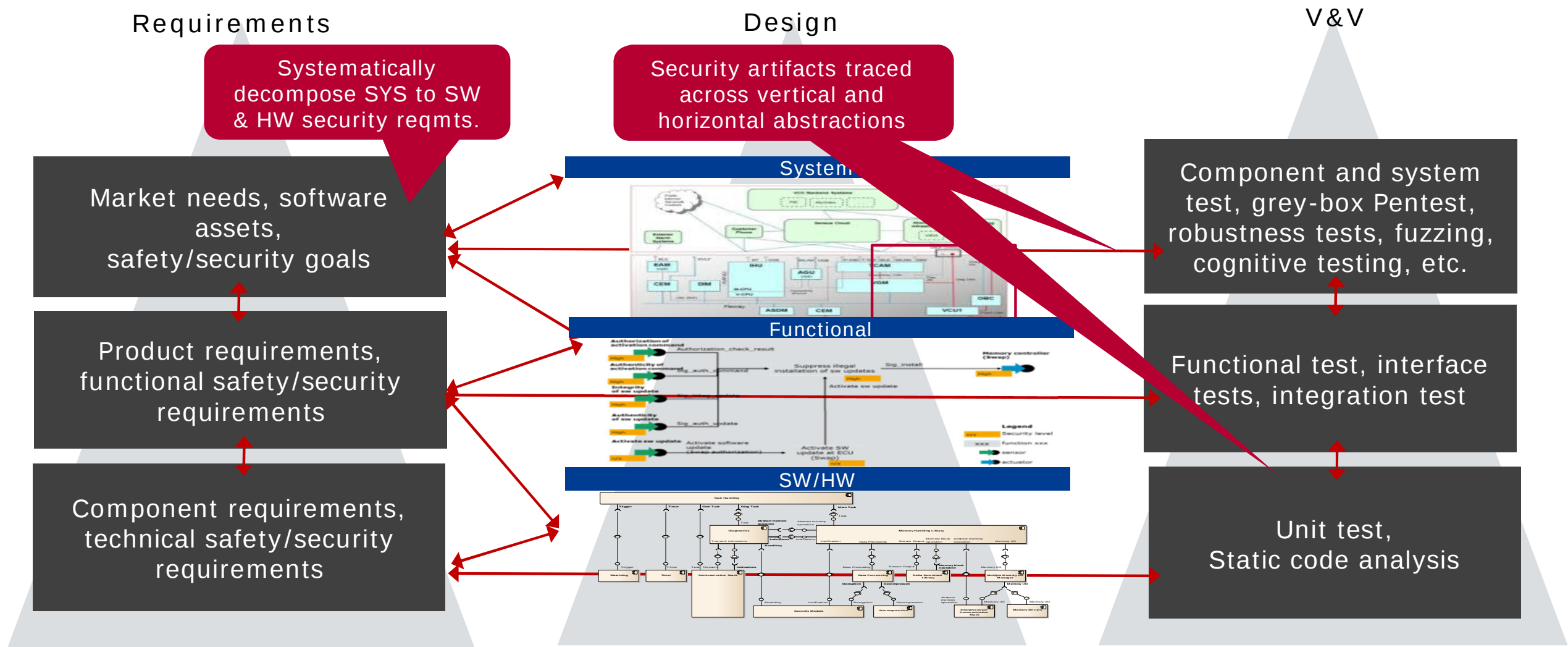


Independent grey-box pen-test

- Knowledge of high-level architecture taken in account. Good attack pathway coverage.
- Accurate attack tree, less false positives, more valid vulnerabilities found.
- Risk-oriented test approach: efficient resource usage.
- Test cases: ~ 15 TCs
- False positives: 2
- Missed vulnerability: 0
- Vulnerabilities found: 13
- Effectiveness
Category coverage: 100%
- Efficiency
Vulnerability discovery average
On average 1 TC needed for finding 1 vulnerability

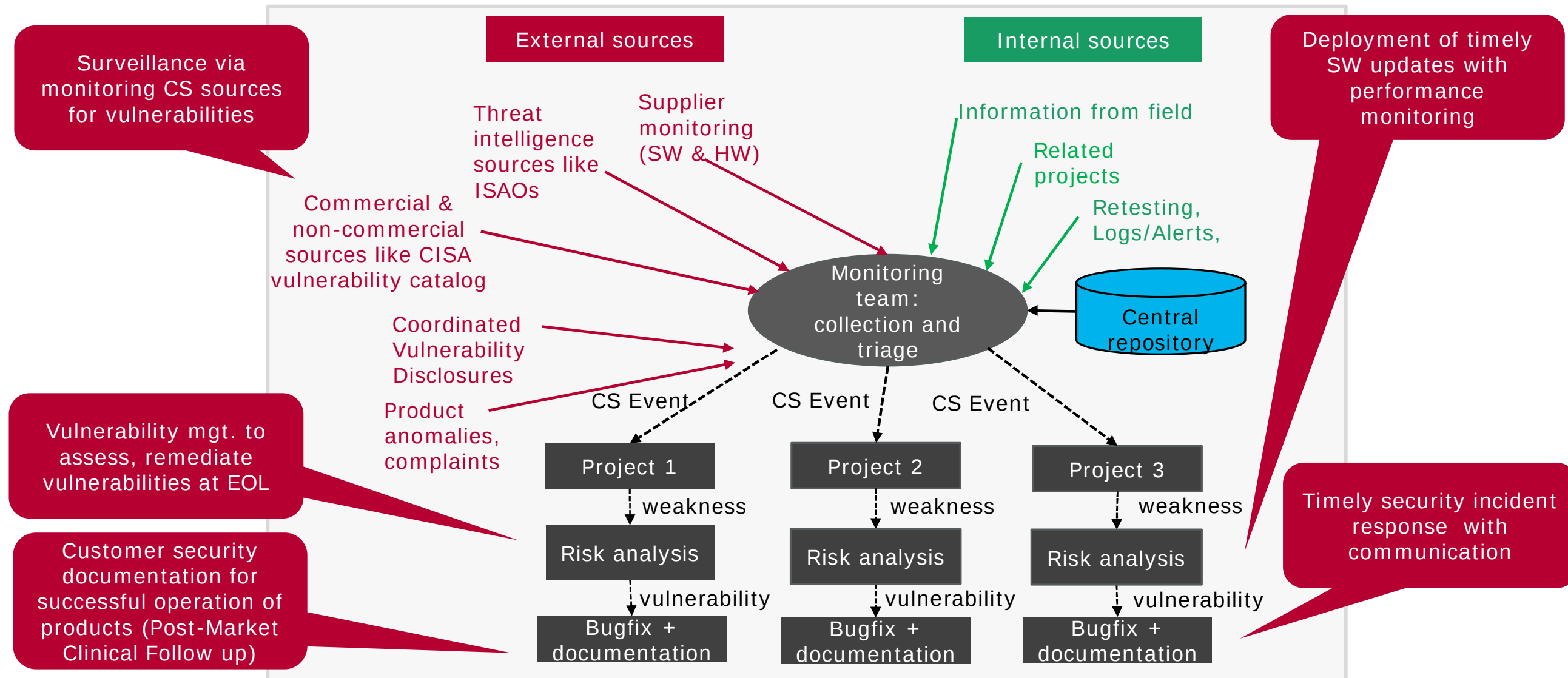
Independent grey-box pen-test for enhanced vulnerability detection efficiency and effectiveness

Security-by-Lifecycle: Lessons Learned



Ensure consistency with vertical and horizontal traceability across different abstractions

Security-by-Lifecycle: MedTech Guidance



Continuous CS monitoring with incident response ensures security across the lifecycle

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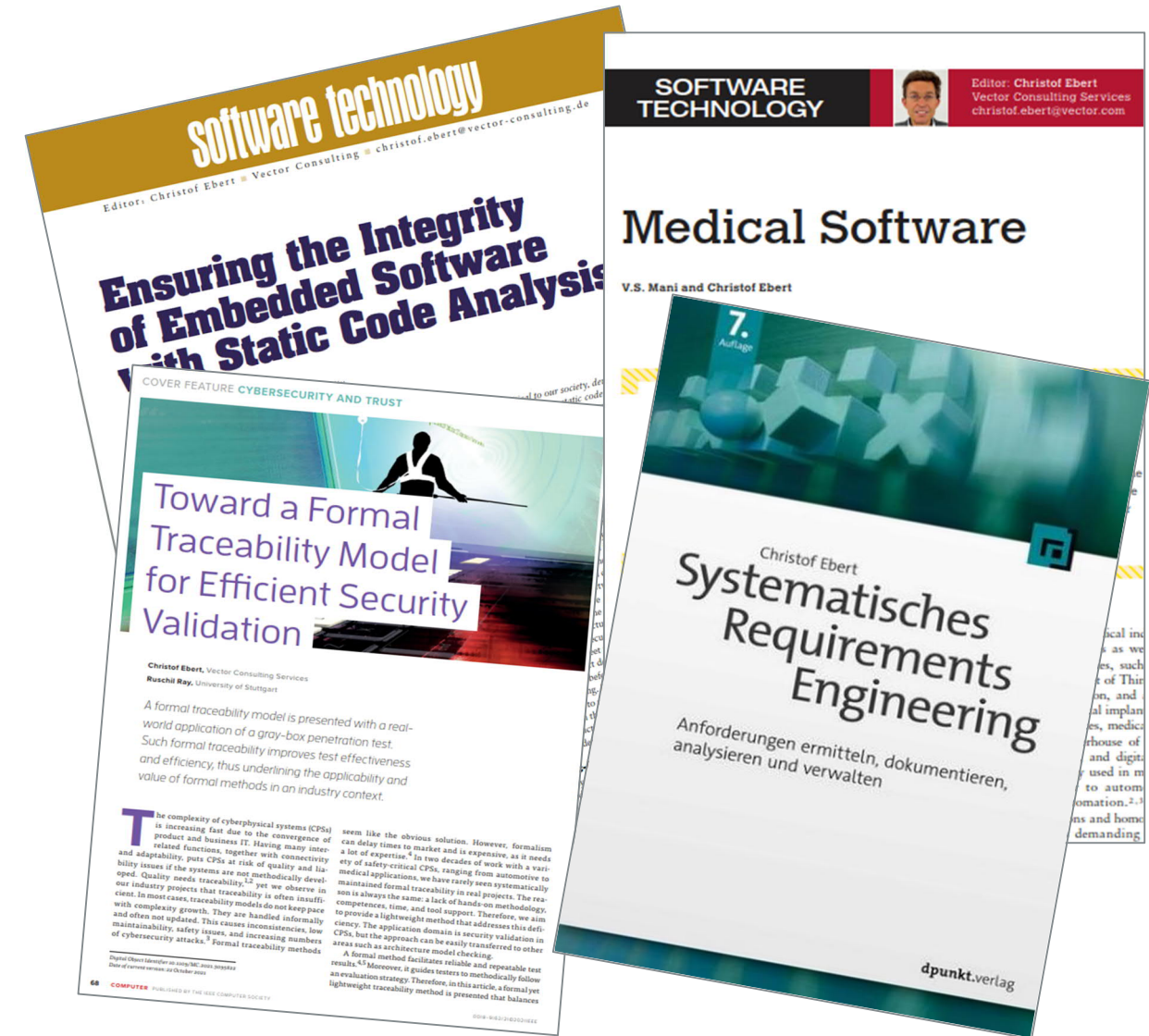
Lessons Learned From Critical Industries

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Where Do You Go From Here?

Learn and Adopt from Other industries

- ▶ Standards efficiency: Consider security early on to avoid resource constraints and ensure good collaboration with development/project team.
- ▶ Test-driven requirements engineering: Maintain traceable and testable security requirements to test cases to ensure early testing and improved feedback to requirement updates.
- ▶ Security-by-design: Perform systematic risk assessment to which lead to security goals followed by security requirements.
- ▶ Independent pen-test: Use independent pen-test for unbiased testing and higher vulnerability detection effectiveness.
- ▶ Security-by-lifecycle: Monitor CS sources continuously for vulnerabilities before and after production, also create incident response plan to dynamically counter field issues.



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<https://www.vector.com/medical-consulting/>

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- ▶ AI solutions for efficient testing and cybersecurity.
- ▶ Future-proof digital transformation.
- ▶ Hands-on. Online. Global. Interactive. Free.
- ▶ May/June 2025. One hour, each Thursday: 7h EDT, 13h CEST, 16h30 IST, 19h CST.
- ▶ With Bosch, DaimlerTruck, Loewenstein Medical, Porsche, Siemens Healthineers and more.

Details and registration...

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consulting-info@vector.com



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